## JAMES W. SHIVAS



1893—Born at East Tawas, Mich., of Scotch-American parentage.

1899-1909—Attended school.

1909 Attended business institute and worked for a wholesale paper

1969 Started to work for Kreage Co. on November 12, as office boy. 1915 February 8, sent to Kreage Company's New York office.

1915 August, transferred to 25 and 50c business at that time 25c business only.

Transferred to New York office again.

1918 Sent to Richmond, Va., to manage store.

1918-1919-In army service.

1919-1920 Returned from army service to manage store at Grand Rapids.

1919-Married to Miss Ruth Deacon, of Bay City, on April 12.

## DON R. FOSTER

1894—Born in Huntingdon, Pa. 1897—Moved to Lock Haven, Pa.



1914-1916—Was floorman in Williamsport store. In February, 1916, was transferred to Fliht, Mich., as assistant manager.

1917—Had charge of basement sales floor in No. 3, Toledo, O.

1917-1918—Helped in the opening of store No. 1, Detroit, Mich.
1918-1919—Was assistant manager in Flint, Mich.

1920-Was made Manager of store No. 171, Lancaster, O.